Dear Allies,

2015 has been a year of evolution for us in Lwala.

After nearly 7 years of service, James Nardella stepped down as Executive Director. James came to Lwala in our most vulnerable years and helped us grow from a community hospital to a truly holistic model of development. James oversaw the creation of our girls education program, the growth of our staff from 25 to 180, a 100% reduction in infant mortality, and a 300% increase in facility deliveries. He grew the budget from $420,000 to $1,680,000. Most notable to us was the way he empowered his team to own the mission and innovate. As James continues to mentor this team, he will forever be implicated in the lives of the people of Lwala.

James passed the baton to the two of us, Ash and Julius, the new stewards of Lwala. As co-directors, we are committed to continuing the great legacy of community-driven, holistic development. Ash’s experience at Segal Family Foundation and Julius’s at Actionaid International exposed us to global innovations in health and education. We’ve seen the best social innovations out there and were pulled to Lwala because it is a proof point that community-initiated innovation is the best way to make lasting change.

In 2015, we opened the new hospital wing and additional staff housing. We expanded our Community Health Worker program, the bedrock of our community-driven approach. We strengthened our data, financial, and governance systems to set ourselves up for continued growth.

We launched our 2020 Strategy, an ambitious plan to cut under-5 mortality, eliminate mother-to-child HIV infections, and drive down teen pregnancy by the year 2020. The strategy also asserts that we have a mandate to spread our impact more widely by proving that when communities lead change, that change is drastic and lasting.

In solidarity,

Ash Rogers, Executive Director & Julius Mbeya, Managing Director
In 2016, we are building out our ELECTRONIC MEDICAL RECORD system - beginning with our HIV-positive clients. With real-time access to patient medical histories, our clinicians will be able to offer superior care. This system will also allow us to identify and respond to community health trends with shorter response times.

2016 TARGETS

- 33,000 Patient visits
- 1,500 HIV clients on care
- $30,000 Earned income from hospital

2015 ACCOMPLISHMENTS

- 459 Babies delivered (Compared to 429 babies delivered in 2014)
- 98% HIV-exposed Infants who tested HIV-negative at 18 months
- 6,962 Women receiving 12 months of contraception (Couple years of protection in 2014 and 2015)
- 80% Women delivering who attended 4 or more prenatal visits (Compared to 41% at control sites)
- 1,107 HIV clients on care (15% increase from 2014)
- $18,362 Earned income from hospital

NEW HOSPITAL WING

In August 2015, we opened our new hospital connecting wing in partnership with Ronald McDonald House Charities, Health eVillages, Izumi Foundation, The Charitable Foundation, and the Nashville community. With this addition, we now have 16 Inpatient beds, separate rooms for well-child and prenatal visits, and a new and expanded pharmacy and laboratory. We’ve seen a 10% increase in patient visits in the first two months since the opening.

NEW STAFF HOUSING

We also completed construction on new staff housing. This addition provides our clinical staff with living quarters close to the hospital so they can quickly respond to emergencies at night and on weekends.

GETTING TO ZERO

In December, we celebrated with many of the HIV-exposed babies who graduated from our Prevention of Mother to Child Transmission program — 18 months after birth, these children remain HIV NEGATIVE!
In 2016, we are rolling out our HIV-WASH INTEGRATED PROJECT (HAWI) in partnership with Blood:Water. The goal of HAWI is to drastically increase adherence to HIV treatment, and we’ll accomplish this by expanding the focus of our Community Health Workers to provide targeted community care to those who are HIV-positive.

### 2016 TARGETS

<table>
<thead>
<tr>
<th>Category</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Health Workers</td>
<td>95</td>
</tr>
<tr>
<td>Households regularly visited by a Community Health Worker</td>
<td>4,300</td>
</tr>
<tr>
<td>Reduction of under-5 mortality in the community of the county average</td>
<td>50%</td>
</tr>
</tbody>
</table>

### 2015 ACCOMPLISHMENTS

<table>
<thead>
<tr>
<th>Category</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Health Workers (Plus 23 Youth Peer Providers)</td>
<td>80</td>
</tr>
<tr>
<td>Households visited by a Community Health Worker</td>
<td>3,258</td>
</tr>
<tr>
<td>Decrease in under-5 child deaths from 2014</td>
<td>30%</td>
</tr>
<tr>
<td>Increase in number of children regularly visited by a Community Health Worker</td>
<td>48%</td>
</tr>
<tr>
<td>Population with access to improved sanitation facilities (Kenya national average: 30.1%)</td>
<td>89%</td>
</tr>
<tr>
<td>Increase in family planning services since 2011 (Compared with no change in service visits at control sites)</td>
<td>300%</td>
</tr>
</tbody>
</table>

### CHWS LEAD EFFORT TO CUT UNDER-5 MORTALITY

Deborah Achieng first suspected something was wrong when she drastically lost weight while two months pregnant. After encouragement and a referral from a Lwala Community Health Worker, Deborah visited the Lwala hospital and was tested for HIV. Upon learning of her HIV-positive status, she was enrolled on antiretroviral treatment and joined a support group with other HIV-positive expectant mothers. Deborah received counseling on infant feeding, safe sex practices, and family planning.

When Deborah went into labor, she called her Community Health Worker, who arranged an ambulance to Lwala hospital in partnership with Riders for Health. Upon arrival, Deborah immediately received the single-dose antiretroviral prophylaxis. Four hours later, baby girl Shamimah Adhimbo was born, and also received a pediatric dose of the antiretroviral prophylaxis.

Thanks to the work of Lwala’s Community Health Workers and clinical staff, Shamimah was confirmed HIV free at 18 months. The Community Health Workers will continue monitoring Shamimah until age 5. This effort is supported by Ronald McDonald House Charities, Izumi Foundation, Health eVillages, and Real Medicine Foundation.

### PUBLIC HEALTH

Saharan Africa can yield an economic return of $10 for every $1 invested by providing jobs, thwarting epidemics, and keeping people healthy.”

U.N. Secretary General’s Special Envoy for Financing the Health MDGs and for Malaria, 2012

### LWALA WORKS WITH COUNTY GOVERNMENT TO HALT CHOLERA OUTBREAK

In February 2015, our region faced a cholera outbreak. Our health team worked as an extension of the Migori County Ministry of Health to contain the outbreak. Our Community Health Workers conducted door-to-door Water-Sanitation and Hygiene education to community members. With partners including Blood:Water and Doctors Without Borders, we also trained clinical staff, added designated cholera beds and heightened disinfection protocol for medical equipment.
LAUNCHED AN eREADER PILOT PROJECT with WorldReader in Class 6 at three government schools. The 150 eReaders — each with more than 100 books — are changing the face of learning in the community.

In February 2016, we launched an eReader pilot project with WorldReader in Class 6 at three government schools. The 150 eReaders — each with more than 100 books — are changing the face of learning in the community.

In 2015, nearly 2,000 teens attended our “Better Break” activities. In Lwala and surrounding communities, school breaks are often times when teen girls and young women are more vulnerable to unplanned pregnancy, sexual abuse, and HIV infections. This vulnerability spikes because they are away from the routines of school and the presence of caring teachers. To reduce this vulnerability, we work with partners like Weyerhaeuser Family Foundation to provide “Better Breaks” for boys and girls, ages 13-19. Better Breaks sessions include trainings sexual and reproductive health, setting career goals, and making good choices.

If all women in sub-Saharan Africa completed primary education, MATERNAL DEATHS WOULD BE REDUCED BY 70% and CHILD DEATHS WOULD BE REDUCED BY 15%.

If all women in sub-Saharan Africa completed primary education, maternal deaths would be reduced by 70% and child deaths would be reduced by 15%.

Each of us, through our deeds and actions, create a ripple effect that changes the world around us. Education amplifies that ripple 1000x because of its power to unleash our potential to do great things. Millions of girls across the globe are out of school, denying them — and the world — of so much greatness. The promise of a better future will only be realized by investing in their education. KEF is proud to partner with Lwala Community Alliance to educate many girls in the Lwala catchment area.

Bradley Broder, Executive Director, Kenya Education Fund

Find you (Lwala) a perfect partner because you are complementing the County efforts and reducing the load in provision of quality education and health in line with the Sustainable Development Goals.

H.E Okoth Obado, Governor Migori County

Find you (Lwala) a perfect partner because you are complementing the County efforts and reducing the load in provision of quality education and health in line with the Sustainable Development Goals.

Education for All Global Monitoring Report Education Transforms, October 2013
**ECONOMIC DEVELOPMENT**

October 2015 marked our fifth anniversary with Development in Gardening (DIG). This partnership has been essential in building our capacity in organic farming and nutrition training for vulnerable households and key to our holistic approach.

In 2015, our New Vision Women’s Sewing Cooperative partnered with Thistle Farms and Thistle Farms Global: Shared Trade to create a variety of products including aprons, tea satchels, and Christmas ornaments.

In 2016, we are going back to our community and launching a design process to source innovations to increase access to markets and financial services and ultimately drive income growth. We’ll keep the community at the forefront of the process, employing best practices in human-centered design and supporting community members as they test the best ideas.

**2016 TARGETS**

**PARTNER**

with Sankalp Entrepreneurship summit in Nairobi

**ENGAGE**

community to redesign the economic program to focus on building household incomes

**PILOT**

and measure 1 to 3 new interventions

**DIG TRAINING GIVES SINGLE MOM A NEW START**

Eunice is a 26-year-old widow and mother of 4 children. When she joined the DIG Young Mothers training, her 3 youngest were sick and malnourished. Though the training, she was taught sustainable farming techniques, nutrition and gardening skills, and how to use farming for income. DIG also linked her to the Lwala hospital where her children were treated for malaria and provided food supplements. Today, her children are strong and healthy thanks to food from Eunice’s garden and the income she makes selling vegetables in the market.

**MONITORING & EVALUATION**

We are deeply committed to rigorously measuring and evaluating our impact in the community and the effectiveness of our programs. The very first use of our data is to make data-driven decisions to improve our programs.

**VINCENT OKOTH**, Monitoring and Evaluation Officer, Lwala Community Alliance

**2015 ACCOMPLISHMENTS**

**215**

Community members active in a table banking community group

**$15,384**

New Vision Sewing Cooperative sales

**$22,000**

Savings in the Lwala Staff Rural Sacco (Savings and Credit Cooperative Society)

**SALESFORCE**

In partnership with Vera Solutions, we developed a Salesforce database (nicknamed SIMBA) to collect, analyze and act on data in real time. We started by tracking mothers, children and their households, but will expand in 2016 to track all HIV+ clients and begin enrolling girls mentoring participants.

**KENYA ELECTRONIC MEDICAL RECORDS**

Lwala shifted all HIV patient records into Kenya Electronic Medical Records (EMR), a nationwide patient management system. In 2016, we will utilize Kenya EMR at all HIV patient service points and integrate the system with SIMBA to provide a holistic view of patient information for optimized care.

**GEOGRAPHIC INFORMATION SYSTEMS**

A team of Vanderbilt University students assisted in mapping every household in the Lwala catchment area. We continued to record the location of every major water point and newly constructed latrine, and we carried out analysis of malaria prevalence in the region. In 2016, we plan to map our Community Health Worker-reached households to better understand our reach.

**ANNUAL HOUSEHOLD SURVEY**

In 2015, we employed our first-ever catchment-wide household survey on topics from health-seeking behavior and feelings about HIV stigma to livelihoods and community need.

Through this survey, we learned that 83% of our population approves of family planning in marriages and 11% of children are not attending school. In 2016, we will partner with Vanderbilt University to improve our data collection tools and methodologies to strengthen the survey.

**VANDERBILT TO RELEASE STUDY ON STRENGTHENING COMMUNITY-CLINICAL LINKAGES**

In 2016, Vanderbilt University will submit for publication results from a study titled, “Strengthening community-clinical linkages: Effective strategies to increase uptake of reproductive, maternal, and child health services in rural Western Kenya,” conducted in 2015 in Lwala. The research, by lead author Assistant Professor Carolyn Audet, found that by July 2014 almost 100% of pregnant women in Lwala received skilled assistance during delivery, compared to <70% in control sites.

**2015 ACCOMPLISHMENTS**

**514**

Households reached in annual household survey through random sampling

**1,107**

Individuals tracked in Kenya Electronic Medical Records

**6,628**

Individuals tracked in SIMBA/Salesforce database
**FINANCE**

**REVENUE**

<table>
<thead>
<tr>
<th>Source</th>
<th>2015 (in $USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individuals</td>
<td>294</td>
</tr>
<tr>
<td>Organizational Partners</td>
<td>987</td>
</tr>
<tr>
<td>Earned Revenue</td>
<td>37</td>
</tr>
<tr>
<td>In-Kind</td>
<td>43</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>1,361</strong></td>
</tr>
</tbody>
</table>

**EXPENSES**

<table>
<thead>
<tr>
<th>Category</th>
<th>2015 (in $USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>1,020</td>
</tr>
<tr>
<td>Development</td>
<td>139</td>
</tr>
<tr>
<td>Management/Administration</td>
<td>145</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>1,304</strong></td>
</tr>
</tbody>
</table>

- Change in Net Assets: $39
- Net Assets at the Beginning of the Year: $1,777
- Net Assets at the End of the Year: $1,738

These figures are currently being audited in Kenya and the U.S. All figures are combined U.S. and Kenya.

**EXPENSES BY YEAR** (without capital investments)

**ANNUAL BUDGETS**

- **2015**: $1.64M
- **2016**: $1.64M
- **2017**: $1.6M

*Budget figures include capital investments of $340,252 in 2015 and $155,340 in 2016.

**BOARD GIVING IN 2014 & 2015**

100%

2015 ORGANIZATIONAL ALLIES
With your support, we are bringing high quality, holistic programming to every family in our catchment area and sharing our practices with others in the region and beyond. We are doing this by:

- **REDUCING MORTALITY** for all children under 5.
- Virtually **ELIMINATING** mother to child **TRANSMISSION OF HIV**.
- **DRIVING DOWN TEEN PREGNANCY** to below 10% and achieving gender parity in primary school completion rates in our region.
- Growing Lwala Community Alliance into a **CENTER OF EXCELLENCE** that is equipped to train our peers and advocate for our holistic model of development.
- **DOCUMENTING AND SHARING THE EVIDENCE AND PROCESSES** that lead to results, and share these lessons with peer organizations working in other grassroots locations in order to demonstrate that locally-driven, holistic programs are needed for global development.
- **TRANSFERRING OUR COMMUNITY-BASED MODEL** to replicators in similar rural settings.

**2015 INDIVIDUAL ALLIES**

**$10,000 AND ABOVE**
- Cole and Christen Barfield
- Mary Campbell
- Elizabeth and Stephen Carr
- Sarah and Peter Lanfer

**$5,000-$9,999**
- Chris and Kirstin Hobday
- Eric Klindt
- Georgia Mode

**$2,500-$4,999**
- Harry and Jeanne Baxter
- Anita Godran
- Susan Douglas and Felix Downsley
- Kairos Church (Atlanta)

**$1,000-$2,499**
- Brock and Corinne Kidd
- Hunter King
- Bernadette Leiber and Thomas Folan
- Cheryl and Harvey Major
- Brian and Jocelyn Mason
- William and Shelley Mason
- Frank and Susan McGinty
- Robert and Bonnie Miller
- Mark and Erin Miller
- Ann Moravick
- James and Jena Nardella
- Mark and Kaye Nickell
- Marilyn Paganucci
- Keith Quinton and Barbara Fildes
- James Rice
- Daniel and Sheila Riesel
- Cathryn Rolle

**MONTHLY ALLIES**
- Nathan Empsall
- Geoffrey and Amy Fleming
- Kristen Poery
- Dionne Gayle
- John and Rosemary Gita
- Susan Glick
- Edana Hough
- Anthony Janetsos
- Michelle Kiger
- Michelle Kingsbury
- Christine Knippenberg
- Tanglea Lauderdale
- Gus and Diane Lee
- Larry and Kay Litten
- Jessica Peason
- Thomas McAuliff & Jariella Pennington
- Betrina McKay
- Leigh Ann and Nathan Michaels
- Vanessa Moldovan
- Curry Moore
- Jim and Allie Nardella
- Donald and Lisa Nehrig
- Mindy and Marc Scibilia
- Dr. Ginia Shinde
- Renee Televich
- Lauren Welsh

**BECOME OUR ALLEY**

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**WILL YOU JOIN US TODAY?**

www.LwalaCommunityAlliance.org/Donate
Our team makes up 97% of our organization. We invest heavily in local leaders.

**Organization Leadership**

Ash Lauren Rogers, MPA, Executive Director

Julius Mbeya, MA, Managing Director

**Co-Founders**

Milton Ochieng’, MD

Fred Ochieng’, MD

**Board of Directors**

Elizabeth Carr, MBA (Chair) / Dave Eilers, MBA (Vice Chair) / Chris Hobday, MBA (Treasurer) / Caitlin Glover, MPH (Secretary) / Cole Barfield, MD, MBA / Thomas Glanfield / Susan Douglas, PhD / Fred Ochieng’, MD / Milton Ochieng’, MD / Joel Stanton / Lindsey Carpenter Toomey, MPA / Richard Wamai, PhD

**Lwala Village Development Committee**

Gervasse Nyakinye (Chair) / Shem Ooko (Vice Chair) / Charles Obong’o (Treasurer) / David Odwar Solo (Secretary) / Perpetua Okong’o (Assistant Secretary) / Charles Obunga / John Obunga / Rose Onganya / Samson Mbori / Robinson Mbori / Musa Odhiambo Oloo

**Advisory Board**

Senator Bill Frist, MD / Joel Vikre, MS / Alison Kelley, MBA / Larry Trabue / Sten Vermund, MD

**Leadership Team**

Robert Kasambala, Hospital & Operations Director / Mercy Owoor, MPH, Community Programs Director / Wycliffe Omwanda, Head Clinician / Catherine Omollo, Nursing Officer in Charge / Meshack Wafula, Public Health Coordinator / Emily Mbolo, Education Coordinator / Winnie Oyugi, Economic Development Officer / Mark Barasa, Operations Coordinator / Mackenzie Okun, Finance Manager / Vincent Okoth, Monitoring & Evaluation Officer / Gilbert Were, Human Resources Manager / Katherine Carpenter, MEd, Partnerships & Communications Manager / Liz Chamberlain, MA, Impact Manager / Kelli Ross, MS, Communications Officer / Special Assistant to the Executive Director

**Administration Team**


**Clinical Team**


**Public Health Team**

Elizabeth Obiero / Jables Otieno / Obel Ongwen/a / Stephen Okongo

**Monitoring & Evaluation Team**

Benard Nyabonge / George Omondi / Kelly Peuquet

**Education Team**

Alfred Odhiambo / Pauline Paciphique / Rebeca Olucoc

**Community Health Workers**

Ann Ochola / Beatrice Nyakinye / Benta Owoor / Benter Ondongo / Carolyne Ong’oma / Carolyne Ochieng / Charles Osiko / Charles Todo / Elizabeth Odhiambu / Emily Otieno / Emily Odhiambu / Esther Nyanjara / Eunice Adhiambu / Eunice Ochoo / Euniter Nyanaira / Euniter Adoyo / Flora Omolo / Grace Onyango / Grace Omondi / Grace Oracha / Grace Ouma / Grace Opiyo / Hellen Boi / Hellen Otieno / Herine Jalang’o / Jacrone Ouma / John Odero / John Oyugi / Joshua Obong’s / Joyce Akoth / Joyce Omolo / Justus Onsongo / Justus Ochiri / Leah Oyugi / Magaret Agola / Mareen Atieno / Margaret Onyango / Margaret Ochola / Martha Kemunto / Mary Odhiambo / Mary Kiama / Mary Awuor / Michael Otana / Milka Akoth / Millicent Miruka / Millicent Ondongo / Millicent Obudho / Monica Adhiambu / Monica Juma / Monica Opiyo / Moses OPala / Nerea Juma / Nerea George / Pacifica Ondongo / Pamela Otieno / Pamela Kidek / Pamela Otieno / Peres Opiyo / Prisciah Akinyi / Rose Ochola / Salome Korima / Sara Akoth / Sarah Otieno / Sheila Ondongo / Sophina Akinyi / Susan Ogola / Susan Omolo / Teresa Auma / Timothy Asidi / Vida Bita / Wifrida Odindo / Elizabeth Otieno / Hellen Otieno / Jane Atieno / Mary Obuya / Naomi Opiyo / Norah Atieno / Shadrach Onuko

**Youth Peer Providers**

Alice Akoth / Fred Opiyo / Kennedy Opiyo / Sharon Awour / Mercy Anyango / Norah Awino / Dickson Ochien / Benard Okoth / Doris Onyango / Felix Omondi / Enock Ominde / Elizabeth Owino / Lilian Pondo / Tobias Owiti / Linet Opolia / Kennedy Odhiambo / Molenter Awuor / Alphonse Odhiambo / Victor Ochieng / Lawrence Obonyo / Vivian Ochieng / Lilian Okonda / Verine Opiyo